

Introduction to AMEC

June 2011



- FTSE 100 company
 - Revenues
 - Employees
 - Net cash at 31 December 2010
- Market cap* c.£3.9 billion**
- Almost £3 billion**
- c.25,000**
- £740 million**

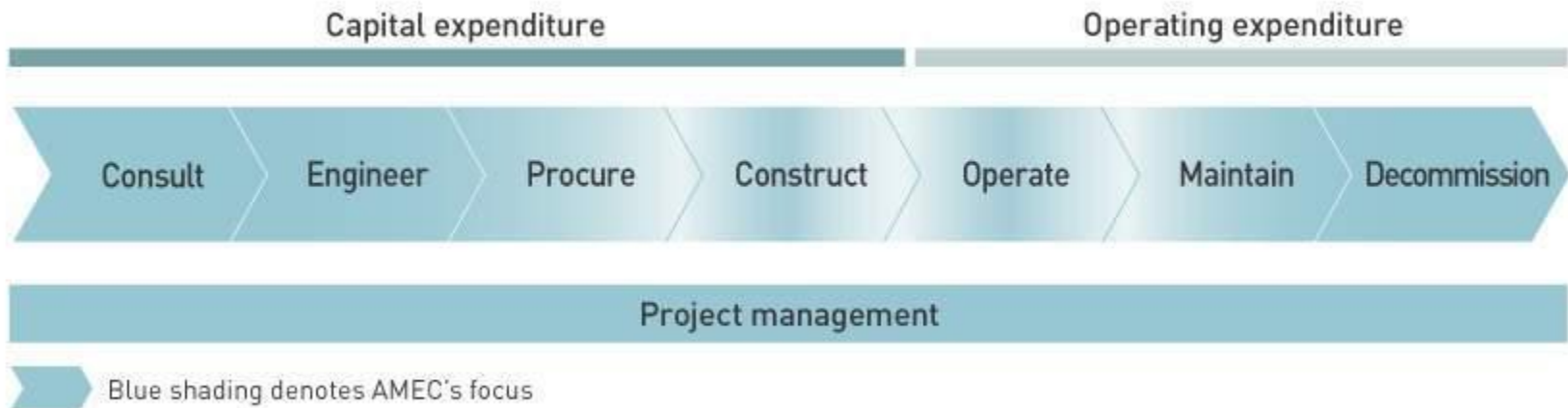
Growing into Vision 2015

*As at the close, 13 May 2011

Total life of asset services



- Key services: consulting, engineering, project and construction management and supply chain management



Our mission is to be a leading supplier of consultancy, engineering and project management services to our customers in the world's oil and gas, minerals and metals, clean energy, environment and infrastructure markets

Where we work



Our 25,000 employees operate in 40 countries

Our group operations management



Chief Executive
Samir Brikho

Chief Operating Officer
Neil Bruce

Business unit operations

President
Power & Process
Americas

**Tim
Gelbar**



President
Power & Process
Europe

**Mike
Saunders**



President
Environment &
Infrastructure

**Dr Hisham
Mahmoud**



President
Growth Regions

**Tony
Cruddas**



Managing Director
Natural Resources
Europe &
West Africa

**John
Pearson**



President
Natural Resources
Americas

**Simon
Naylor**



Committed to delivering Vision 2015

Vision 2015 goal – assured growth



* Diluted EPS 2015

Vision 2015 sectors of focus

Oil & Gas

Oil & Gas
Unconventional Oil & Gas

Clean Energy

Nuclear
Renewables/Bioprocess
Power
Transmission & Distribution

Minerals & Metals

Minerals & Metals

Environment & Infrastructure

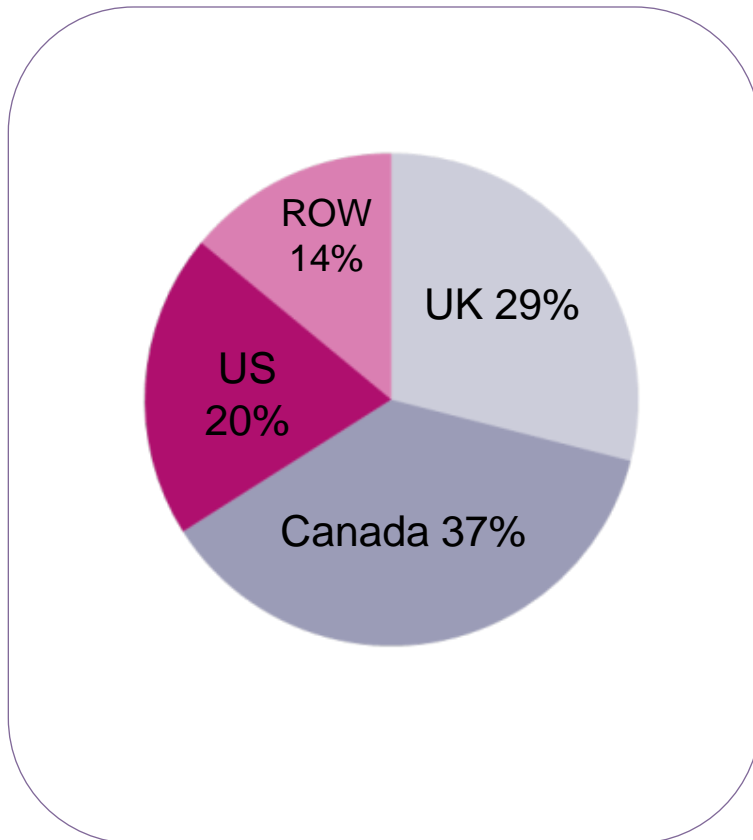
Water/Municipal
Transportation/Infrastructure
Government Services
Industrial/Commercial

Well positioned in high growth markets

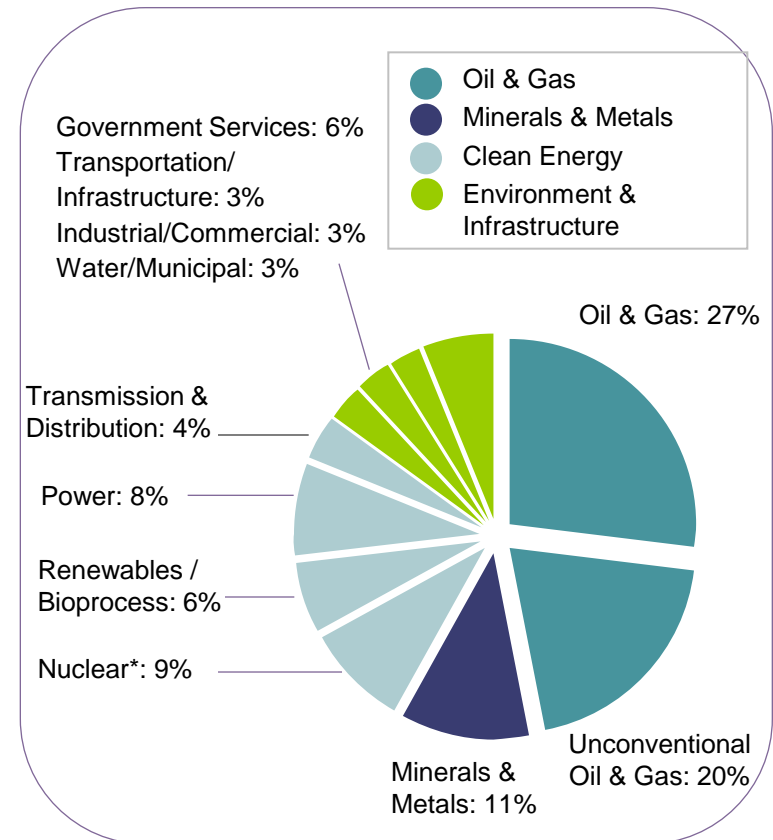
2010 revenue by geography/sectors



By geography



By sector



Oil & Gas/Minerals & Metals Sectors and services



- **Oil & Gas** – A leading provider of asset development and asset support services, with international expertise in areas such as business consulting, operational readiness, hook-up and commissioning, maintenance integration and duty holdership
- **Unconventional Oil & Gas** – Market leader in mineable oil sands and a strong position in in-situ extraction. Services include: engineering and procurement, project and construction management, asset management and environmental services
- **Minerals & Metals** – Developer of mining projects from feasibility studies, audits and due diligence reviews, through to detailed design and construction and project management services



Clean Energy sectors and services

- **Nuclear** – A leading consultant providing programme management of complex nuclear assets; from building and refurbishing nuclear assets, reactor / operational support to clean-up/ decommissioning and waste management
- **Renewables** – Provider of detailed design, engineering and construction management services related to sustainable power generation; including wind, solar, biomass, biofuels, energy from waste, hydrogen, fuel cells, carbon capture and storage and clean coal
- **Bioprocess** - Assists the biotechnology and process industries in developing, optimizing, and scaling-up production plants



Clean Energy sectors and services continued



- **Power** – Full-service provider of project management and EPC(M), working on both new assets and retro-fitting existing power and industrial facilities
- **Transmission & Distribution** – Provider of initial feasibility and environmental studies through to ongoing care and maintenance of electricity transmission infrastructures



Environment & Infrastructure Sectors and services



- **Water/Municipal** – Developing and applying sustainable and environmentally sound solutions for water supply, stormwater management, hazard mitigation, dam safety, water / wastewater treatment, water quality protection and reclamation, and watershed management
- **Transportation/Infrastructure** – Applying the latest technologies and providing advanced construction and operational expertise to maintain, improve and increase the capacity of transportation infrastructure



Environment & Infrastructure Sectors and services continued



- **Government Services** – Delivering expertise in master planning, through to environmental analysis and permitting, engineering and design, construction and operation
- **Industrial/Commercial** – Providing technical recommendations in site feasibility studies, to decommissioning and remediation projects.





- We are **sector leader** for sustainability in the oil equipment and services sector according to the worldwide **Dow Jones Sustainability Index (DJSI) 2010/11**
- We've been added to the **United Nations register of Global Compact** participants, in recognition of our increasingly global portfolio and our commitment to continuous sustainability performance improvements.

Our customers



Apache AIM Harrow Alberta Transportation Arizona Department of Transportation
Atlantic Richfield AWE Azerbaijan International Oil Company BC Hydro BG BP
Britannia Operator Limited Bruce Power Chevron ConocoPhillips CSXT
Dominion Power EDF Energy ExxonMobil Fairfield Energy Imperial Oil INEOS
INPEX Kinross Kruger Chatham Kuwait Oil Company KPO Ma'aden Phosphate
Maersk Magnox Milford Energy National Grid NDA Newmont Mining Corporation
Northgate Ontario Power Generation Pacific Gas and Electric Company PCA Valdosta
PotashCorp Province of New Brunswick Public Works and Government Services Canada
QUIP SA SABIC Scottish Power Sellafield Shell Southern Company State of North Carolina
Suncor Teck Resources UK NDA Ultra Resources Inc US Air Force US Army US Navy
Vale Inco Wales and West Utilities Works Services and Transportation, Newfoundland

Last updated 29 March 2011

For more information



Find out more at amec.com
Our website is constantly updated
with the latest company news,
features and events.

View our latest sustainability report at
amec.com/aboutus/sustainability.